

# FINANCIAL RESULTS PRESENTATION

for the six months ended  
30 June 2026

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# 01 OVERVIEW

Alcala Magna

# STRATEGY

## Purpose

To provide shareholders with a stable investment with sustainable growing distributions underpinned by dominant malls



Forum Coimbra

## Investment criteria

We invest in direct real estate investments with the following key characteristics:



**Dominant and defensive malls**



**Cities with strong economic underpin**



**Western European focus**



**Constant asset enhancement**



**Constantly assessing and monitoring opportunities**

# EXECUTING OUR DEFENSIVE REIT STRATEGY

2021

## Strategy

- Focused retail REIT vision
- Dominant Western European mall strategy

2022

## Simplification

- Reduced legacy and non-core investments
- Improved portfolio quality

2023

## Scale

- Expanded concentration in Spain and Portugal (Iberia)
- Stronger tenant mix

2024

## Pure-play REIT

- 4 acquisitions completed
- Exit from listed investments

2025

## Defensive REIT

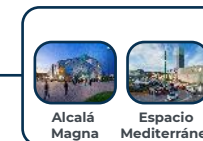
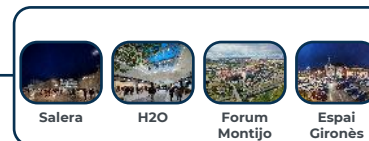
- Portfolio grew to EUR 1.5bn of dominant malls
- Vacancy reduced to 1.1%
- 100% interest rate hedged

2026

## Value Creation

- Debt refinance
- NOI growth focus

### Key Iberian acquisitions



### Stronger outcomes

#### 1.1% Vacancy

Best in class occupancy

#### 100% Interest rate hedged

Protection from rate volatility

#### 4.3 Years weighted average debt maturity

Long-dated, aligned with REIT profile

#### EUR 1.5bn Portfolio value

Of dominant shopping centres

#### Growing DPS & NAV

Consistent earnings and NAV growth

#### 12 BREEAM Certified assets

Sustainable, future-ready portfolio

# FINANCIAL HIGHLIGHTS FOR 1H2026



EPRA LTV  
improved to

**35.9%**

(FY2025: 36.1%)



EPRA NAV per  
share increase

**+4.9%**

(1H2026: 44.76 EUR cps vs.  
1H2025: 42.66 EUR cps)



Refinancings<sup>1</sup>  
**Torrecárdenas  
& Alcalá Magna**

Aareal Bank refinanced  
**France**  
Agreed terms with Natixis



**Distributable earnings increase**

**+9.7%**

(1H2026: 1.4401 EUR cps vs.  
1H2025: 1.3122 EUR cps)

Benefit from acquisition contributions:  
full 6 months from Espacio Mediterráneo,  
2 months from Alcalá Magna, rental  
indexation (particularly in Spain), and  
ongoing asset management initiatives

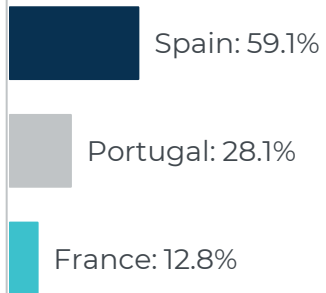


Espacio Mediterráneo

# OPERATIONAL HIGHLIGHTS



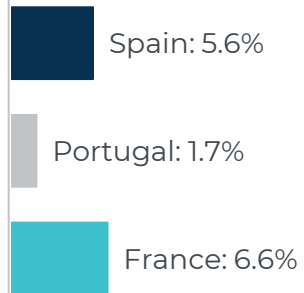
**Proportionate share of direct property portfolio based on fair value**



◆ **Total: 100.0%**



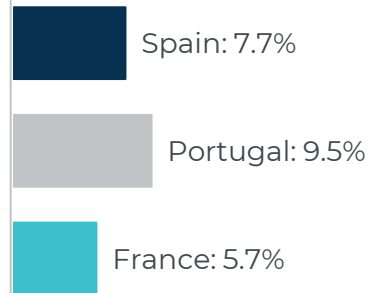
**Like-for-like growth in NPI**



◆ **Total: 4.5%**



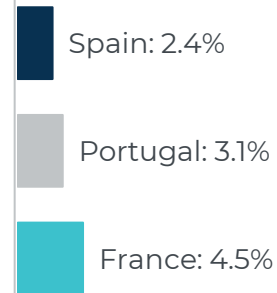
**Growth in sales**



◆ **Total: 7.9%**



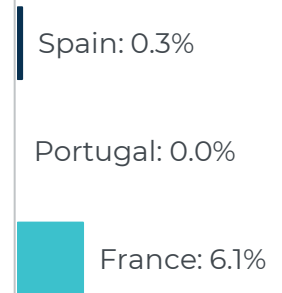
**Growth in footfall**



◆ **Total: 3.0%**



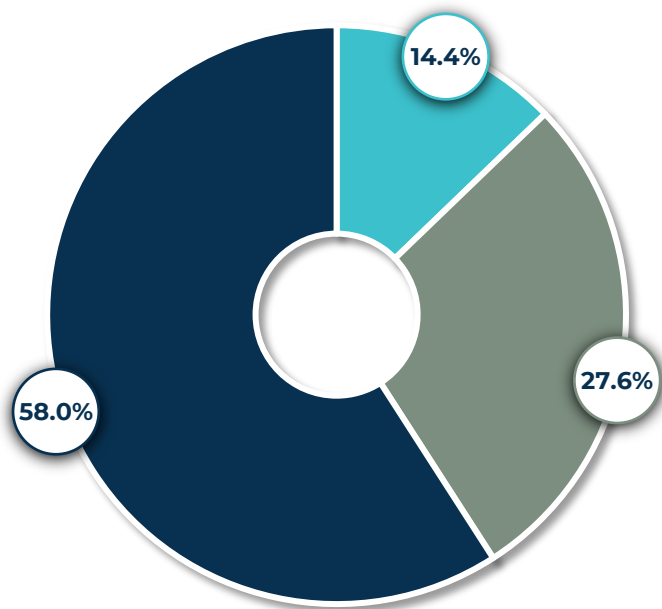
**EPRA Vacancy**



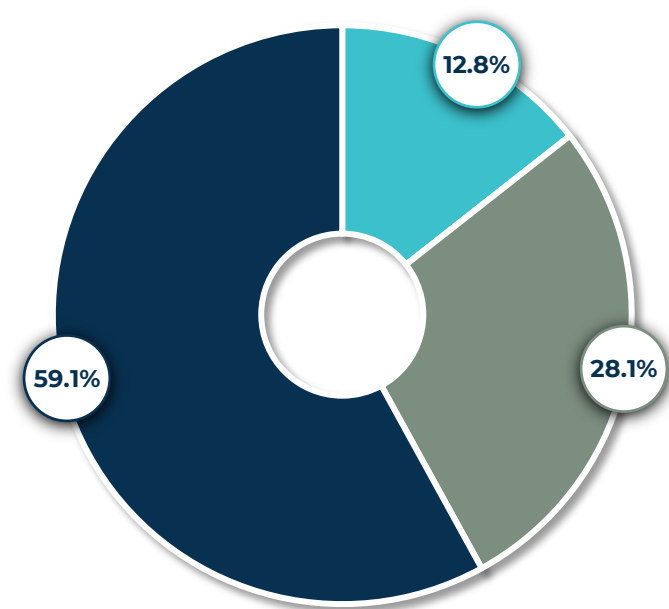
◆ **Total: 1.1%**

# PROPERTY PORTFOLIO EVOLUTION

Proportionate property value



1H2025



1H2026





# 02 FINANCIAL RESULTS

Espacio Mediterraneo

# 1H2026 FINANCIAL RESULTS

| DISTRIBUTABLE EARNINGS COMPONENTS   |             | 1H2026      | 1H2025      | % change     |
|-------------------------------------|-------------|-------------|-------------|--------------|
| Property rental and related revenue | EURm        | 72.7        | 63.9        | 13.8%        |
| Investment revenue                  | EURm        | -           | 1.0         | < 100%       |
| Listed investment adjustment        | EURm        | 0.3         | (0.1)       | > 100%       |
| Property operating expenses         | EURm        | (23.2)      | (22.7)      | (2.2%)       |
| Administrative and other expenses   | EURm        | (4.5)       | (4.1)       | (9.8%)       |
| Net finance costs                   | EURm        | (14.2)      | (10.5)      | (35.2%)      |
| Taxation charge                     | EURm        | (0.9)       | (0.8)       | (12.5%)      |
| Antecedent distribution             | EURm        | 0.2         | 0.7         | (71.4%)      |
| <b>Distributable income</b>         | <b>EURm</b> | <b>30.4</b> | <b>27.4</b> | <b>10.9%</b> |
| Shares in issue                     | m           | 2 112.39    | 2 089.01    | 1.1%         |
| Distribution per share              | EUR cents   | 1.4401      | 1.3122      | 9.7%         |
| Pay-out ratio                       | %           | 100.0       | 100.0       | 0.0%         |
| Net asset value                     | EUR cents   | 44.76       | 42.66       | 4.9%         |
| Price per share                     | JSE-ZAR     | 7.92        | 8.13        | (2.6%)       |

Acquisition of Espacio Mediterráneo on 27 Jun 2025 and Alcalá Magna on 6 Mar 2025, rental indexation (particularly in Spain), and ongoing asset management initiatives

Mainly due to fair value gains on investment property

# CAPITAL MANAGEMENT

- Access to diverse funding sources and proactive management of funding, maturity, concentration and interest rate risks underpin our capital strategy
- A strong balance sheet, supported by a disciplined LTV ratio and extensive hedging, provides financial flexibility and resilience

## KEY METRICS

Interest-bearing borrowings (nominal)<sup>1</sup>

**1H2026**

**EUR 577.9m**

FY2025

EUR 581.0m

EPRA LTV

**1H2026**

**35.9%**

FY2025

36.1%

Cost of borrowings

**1H2026**

**4.97%**

1H2025

4.99%

Weighted average debt maturity

**1H2026**

**4.3 years**

FY2025

4.7 years

Fixed borrowings

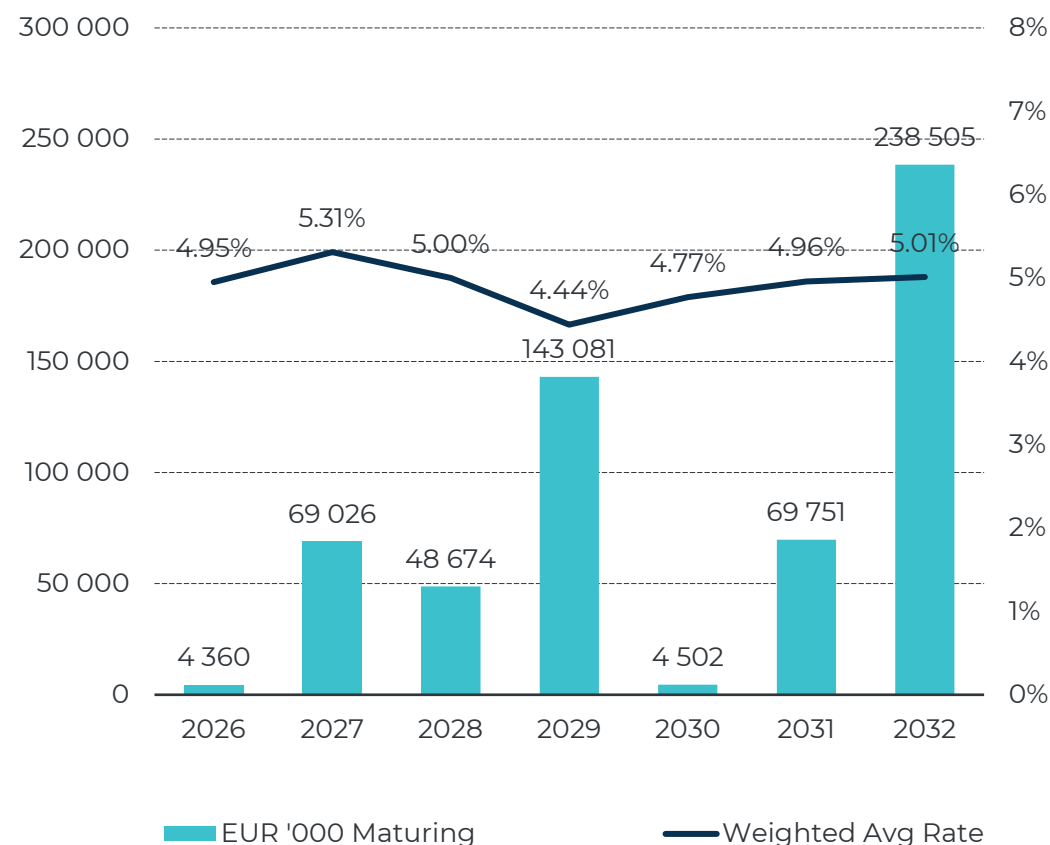
**1H2026**

**100%**

1H2025

100%

## Debt Maturity Profile



# REFINANCING



SPAIN

CLOSED

## Torrecárdenas & Alcalá Magna

Aareal Bank refinancing

**185 bps**

 new margin  
(Improved from  
226 bps)

 EUR 128.1m  
facility impact

 6-year bullet  
debt profile

- Refinanced across both Spanish malls
- Improved covenant flexibility
- Enhanced cash extraction capacity; subject only to covenant compliance



FRANCE

EXPECTED 4Q2026

## RPI French portfolio

Natixis preferred lender

**175 bps**

 new margin  
(Improved from  
300 bps)

 c. EUR 126.0m  
facility impact

 5-year bullet  
debt profile

- Competitive lender process completed
- Incumbent lender reduces execution risk
- Improved financing economics
- Enhanced cash extraction capacity



## Projected metrics post 1H2026

The projected cost of debt (at current rates) post Aareal and Natixis refinancing is expected to increase from **4.97%** to **5.05%**

The average maturity is expected to increase from **4.3** to **5.2 years**

Following completion of these refinancings, the Group will have no material amortising loans outstanding



Espai Girones

# PERFORMANCE METRICS

## Portfolio EPRA vacancy

**1.1%**

- Spain: 0.3%
- Portugal: 0.0%
- France: 6.1%

## Collection rate

**98.7%**

## Portfolio average OCR (LTM)

**10.5%**

## WAULT

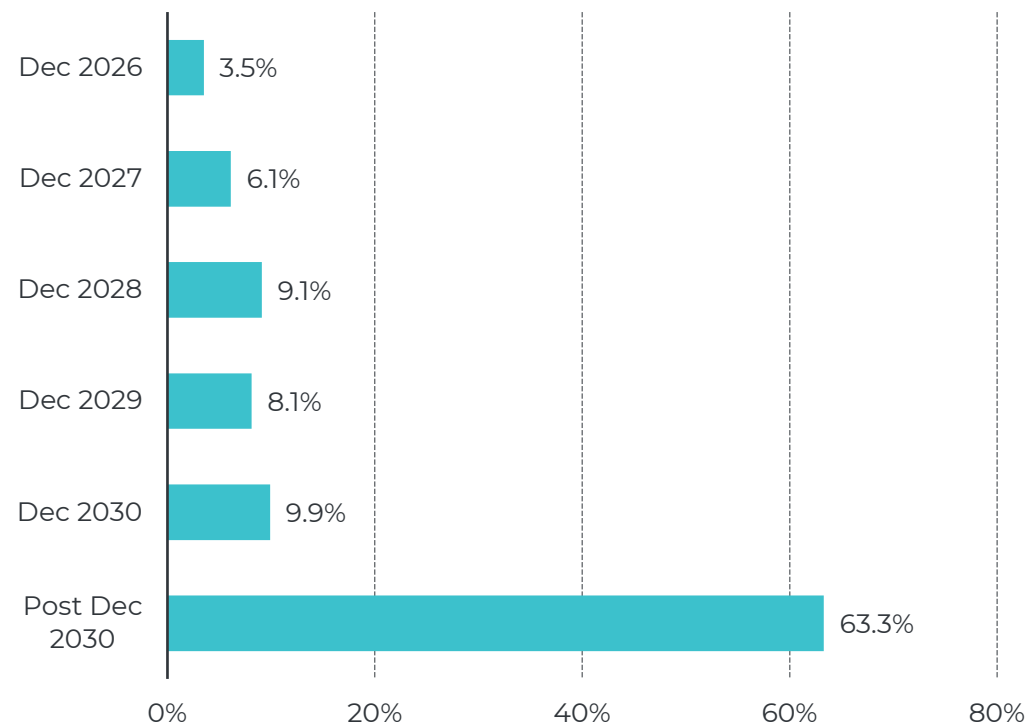
**7.4 years**

## 2026

## Indexation

- Spain: 2.9%
- Portugal: 2.0%
- France: -0.5% (Q1)

## Lease expiry profile by monthly rental (EUR)



# PERFORMANCE METRICS

Leasing activity

-85 Lease agreements signed

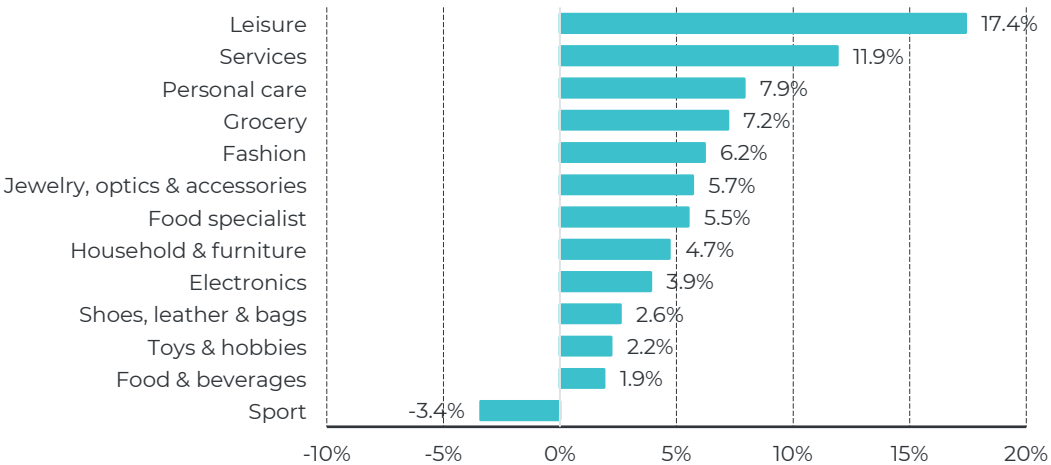
-38 505m<sup>2</sup>

Average rental reversion<sup>1</sup>

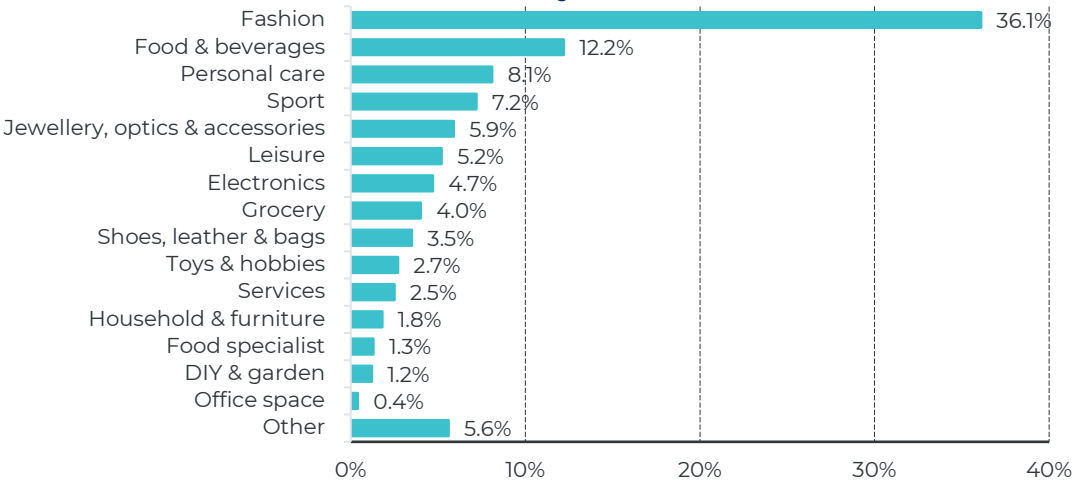
+6.53%



Sales Variation by Sector



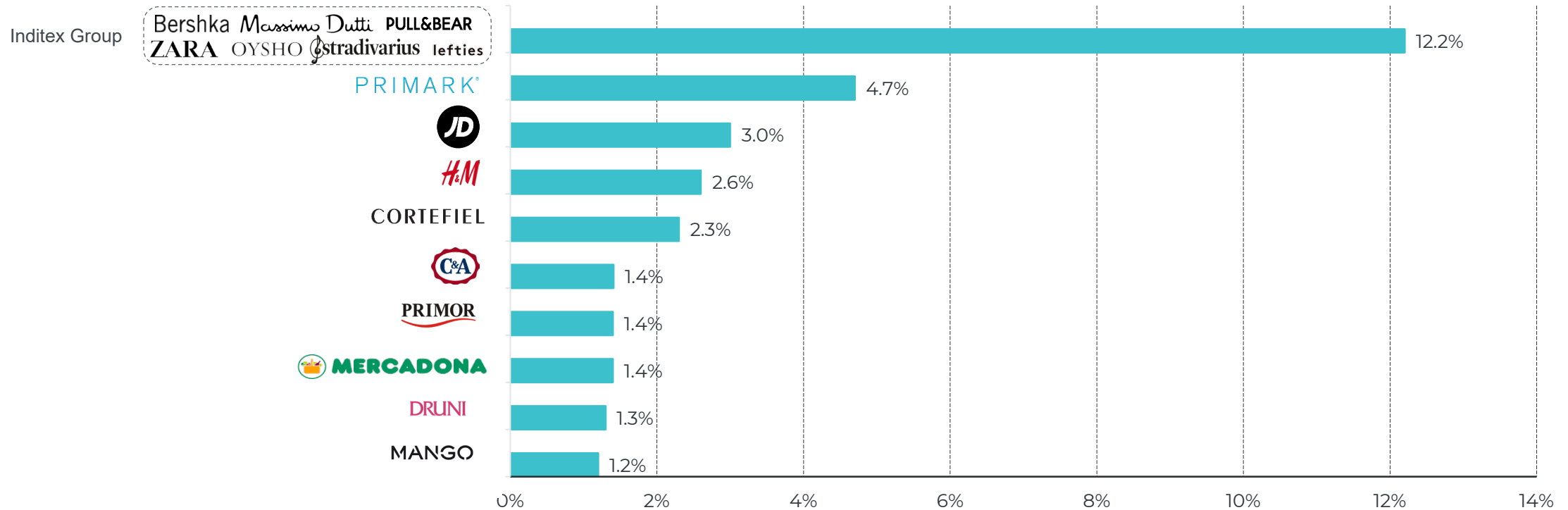
Net Rental by Sector



# TOP TEN TENANTS

By monthly rental %

31.5% of  
rental income



# SPAIN

## 59.1%

of the direct  
property  
portfolio by fair  
value

## 2.7%

GDP growth  
2Q2026

## 5.6%

LFL NPI growth

## 7.7%

Tenant sales  
growth

## 2.4%

Footfall growth

## 0.3%

EPRA vacancy

Above the eurozone average, underpinned  
by resilient private consumption and  
sustained investment inflows

### Salera

Bershka and Stradivarius relocated to enlarged stores; Cortefiel took the vacated Bershka unit; Scalpers opened a new store and Rossellimac (Apple Premium Reseller) signed a lease agreement, with opening 3Q2026  
Lefties refurbished its store and opened the latest concept in April 2026

### Espai Gironès

Extended Zara store handed over, fit-out underway; C&A signed the reduction of the space to enable Cortefiel's introduction. Both stores to open in 4Q2026

### Espacio Mediterráneo

Primark renewed ahead of expiry and refurbished its store; Primor took a new 723m<sup>2</sup> unit; Rossellimac and Mango Teen opened in 2Q2026

### Alcalá Magna

Bershka refurbishment completed; Pull & Bear refurbishment underway – all Inditex brands will be in flagship format

### H2O

Lefties signed a 3 210m<sup>2</sup> store combining five units; Zara agreed to extend to c.3 000m<sup>2</sup>. On completion, the mall will be fully let



H2O

# LEASING ACTIVITY



# PORTUGAL

## 28.1%

of the direct  
property  
portfolio by fair  
value

## 2.5%

GDP growth  
2Q2026

## 1.7%

LFL NPI growth

## 9.5%

Tenant sales  
growth

## 3.1%

Footfall growth

## 0.0%

EPRA vacancy

### Forum Coimbra

Completion of Inditex expansion project (Zara, Bershka, Stradivarius Pull & Bear)

Primark extension handed over for tenant fit-out, scheduled opening in 4Q2026. Lego and Sephora opened new stores

Construction works commenced to extend the mall for Santa Magdalena medical centre

### Forum Montijo

Primor has taken occupation of 712m<sup>2</sup> store with planned opening in September 2026

Motocard opened on 763m<sup>2</sup> in the retail park

Tenant sales and footfall outpacing the market. NPI growth impacted by expansion projects and expected to normalise in 2027



# LEASING ACTIVITY



# FRANCE

## 12.8%

of the direct  
property  
portfolio by fair  
value

## 0.2%

GDP growth  
2Q2026

## 6.6%

LFL NPI growth

## 5.7%

Tenant sales  
growth

## 4.5%

Footfall growth

## 6.1%

EPRA vacancy

Asset management initiatives delivering  
growth despite market challenges

### Docks Vauban

New retail and F&B openings in 1Q2026 (Lovisa, O'Tacos, Les 3 Brasseurs) have strengthened the mall's offering

### Saint Sever

Rituals opened in 2Q2026. The food court is expanding, with five new restaurants opening during 2026

### Docks 76

New Yorker signed a lease and landlord works have commenced. The activity game Fort Boyard opened in April 2026, occupying 885m<sup>2</sup> and further strengthening the mall's entertainment offering.

Actimag (Apple Premium Reseller) signed the lease to relocate and extend

### Rivetoile

New Yorker signed a lease for its only store in the inner city of Strasbourg and is expected to open in 4Q2026

Popeyes signed a lease agreement with its opening in 3Q2026



Docks 76



Torrecárdenas

# OUTLOOK



Forum Montijo

Remain disciplined in investment approach

Acquisitions anticipated to moderate going forward

Iberian economic performance remains strong

Full year benefit from recent acquisitions to benefit FY2026

Benefit of value-enhancing investing to be realised in FY2026 and beyond

Guidance of approximately 3.00 EUR cents distributable income per share

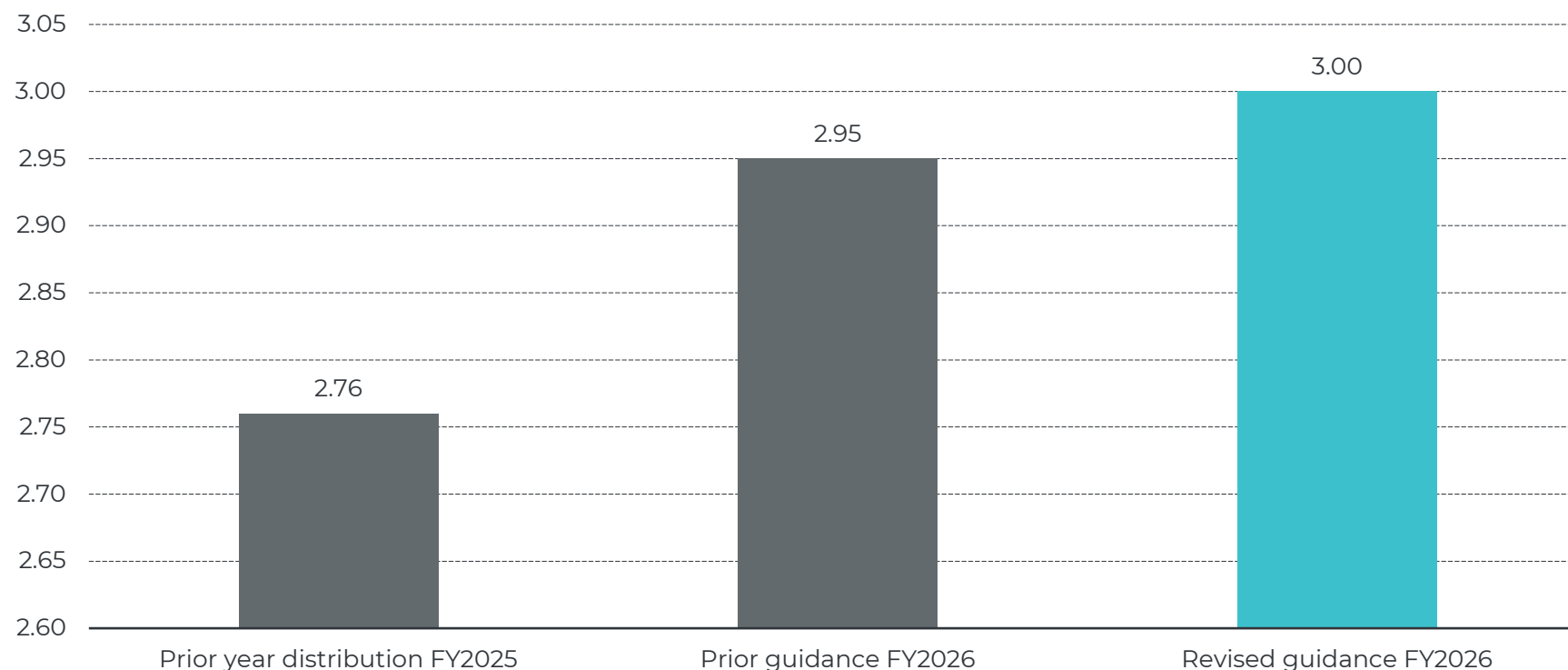
# FY2026 DISTRIBUTION GUIDANCE REVISED UPWARD

**6.9% → 8.7%**

Anticipated growth relative to the FY2025 distribution, revised upward

Underlying assumptions from the FY2025 Integrated Report remain unchanged

FY2026 distribution guidance (EUR cents per share)





Torrecárdenas



# 05

## ANNEXURES

Alcala Magna

# DIRECT PROPERTY PORTFOLIO

| Property name         | Geographical location        | Effective ownership % | Occupancy (GLA) % | Retail gross lettable area m <sup>2</sup> | Fair value EUR     |
|-----------------------|------------------------------|-----------------------|-------------------|-------------------------------------------|--------------------|
| <b>Spain</b>          |                              |                       |                   |                                           |                    |
| Espai Gironès         | Girona, Spain                | 100                   | 100.0             | 41 441                                    | 177 829 212        |
| Torrecárdenas         | Almería, Spain               | 100                   | 100.0             | 61 238                                    | 177 114 107        |
| Mediterráneo          | Cartagena, Spain             | 100                   | 100.0             | 49 907                                    | 158 476 516        |
| H2O                   | Madrid, Spain                | 100                   | 99.4              | 53 781                                    | 148 525 262        |
| Alcalá Magna          | Madrid, Spain                | 100                   | 99.8              | 32 743                                    | 107 956 126        |
| Salera                | Castellón de la Plana, Spain | 50                    | 99.8              | 53 537                                    | 104 637 759        |
| <b>Total Spain</b>    |                              |                       | <b>99.8</b>       | <b>292 647</b>                            | <b>874 538 982</b> |
| <b>Portugal</b>       |                              |                       |                   |                                           |                    |
| Forum Coimbra         | Coimbra, Portugal            | 100                   | 100.0             | 35 113                                    | 216 626 546        |
| Forum Montijo         | Lisbon, Portugal             | 100                   | 100.0             | 45 123                                    | 199 025 425        |
| <b>Total Portugal</b> |                              |                       | <b>100.0</b>      | <b>80 236</b>                             | <b>415 651 971</b> |
| <b>France</b>         |                              |                       |                   |                                           |                    |
| Saint Sever           | Rouen, France                | 60                    | 96.1              | 35 043                                    | 56 829 382         |
| Rivetoile             | Strasbourg, France           | 60                    | 92.6              | 29 667                                    | 53 423 603         |
| Docks Vauban          | Le Havre, France             | 60                    | 100.0             | 48 874                                    | 43 311 575         |
| Docks 76              | Rouen, France                | 60                    | 88.2              | 36 544                                    | 36 884 724         |
| <b>Total France</b>   |                              |                       | <b>94.8</b>       | <b>150 128</b>                            | <b>190 449 284</b> |
| <b>Total</b>          |                              |                       | <b>98.8</b>       | <b>523 011 1 480 640 237</b>              |                    |

# BORROWINGS

| Borrowings               | Interest rate              | Maturity date     | Pro rata<br>balance <sup>1</sup><br>1H2026<br>EUR | Pro rata<br>balance <sup>1</sup><br>FY2025<br>EUR |
|--------------------------|----------------------------|-------------------|---------------------------------------------------|---------------------------------------------------|
| Natixis Consortium       | 3-month Euribor plus 3.00% | 7 March 2027      | 63 517 501                                        | 65 542 500                                        |
| Santander Consortium     | 3-month Euribor plus 1.95% | 12 June 2028      | 45 432 563                                        | 46 290 938                                        |
| Santander Consortium     | 6-month Euribor plus 2.50% | 28 January 2029   | 65 722 112                                        | 65 722 112                                        |
| ING Consortium           | Fixed rate of 4.91%        | 18 December 2029  | 76 800 000                                        | 76 810 482                                        |
| BPI Consortium           | Fixed rate of 4.45%        | 11 September 2031 | 81 949 000                                        | 81 949 000                                        |
| Aareal Bank <sup>2</sup> | Fixed rate of 4.12%        | 27 June 2032      | 70 110 000                                        | 70 110 000                                        |
| Aareal Bank <sup>2</sup> | Fixed rate of 4.08%        | 27 June 2032      | 76 230 000                                        | 76 230 000                                        |
| Aareal Bank <sup>2</sup> | Fixed rate of 4.81%        | 27 June 2032      | 59 637 500                                        | 59 800 000                                        |
| Caixa Bank               | 3-month Euribor plus 2.20% | 30 June 2032      | 38 500 000                                        | 38 500 000                                        |
| <b>TOTAL</b>             |                            |                   | <b>577 898 676</b>                                | <b>580 955 032</b>                                |

Weighted average remaining loan term: 4.3 years (FY2025: 4.7 years)

Weighted average effective interest rate: 4.97% (1H2025: 4.99%)

# LENDER MIX

